

**COLLINS CHABANE
LOCAL MUNICIPALITY**
Since 2016



**MFMA SECTION 52
REPORT FOR PERIOD
ENDED 31 DECEMBER
2025**

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1. Introduction and Purpose

The purpose of this report is to inform the Collins Chabane Local Municipality Council on the monthly financial performance against budget of the municipality.

Section 52 of the Municipal Finance Management Act 56 of 2003 (MFMA), states that the mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

1.1 Budget Statements

Section 52 of the MFMA states:

- (1) The Accounting officer of a municipality must by no later than 30 working days after the end of each quarter submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget reflecting the following particulars for that month and for the financial year up to the end of that quarter:
 - (a) Actual revenue, per revenue source;
 - (b) actual borrowings;
 - (c) actual expenditure, per vote;
 - (d) actual capital expenditure, per vote;
 - (e) the amount of any allocations received;
 - (f) actual expenditure on those allocations, excluding expenditure on—
 - (i) its share of the local government equitable share; and
 - (ii) allocations exempted by the annual Division of Revenue Act from compliances with this paragraph;
 - (g) when necessary, an explanation of—
 - (i) any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote;
 - (ii) any material variances from the service delivery and budget implement-nation plan; and
 - (iii) any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.
- (2) The statement must include—
 - (a) a projection of the relevant municipality's revenue and expenditure for the rest of the financial year, and any revisions from initial projections; and
 - (b) the prescribed information relating to the state of the budget of each municipal entity as provided to the municipality in terms of section 87(10).
- (3) The amounts reflected in the statement must in each case be compared with the corresponding amounts budgeted for in the municipality's approved budget.
- (4) The statement to the provincial treasury must be in the format of a signed document and in electronic format.

- (5) The accounting officer of a municipality which has received an allocation referred to in subsection (1)(e) during any particular month must, by no later than 10 working days after the end of that month, submit that part of the statement reflecting the particulars referred to in subsection (1)(e) and (f) to the national or provincial organ of state or municipality which transferred the allocation.
- (6) The Provincial Treasury must by no later than 22 working days after the end of each month submit to the National Treasury a consolidated statement in the prescribed format on the state of the municipalities' budgets, per municipality and per municipal entity.
- (7) The Provincial Treasury must, within 30 days after the end of each quarter, make public as may be prescribed, a consolidated statement in the prescribed format on the state of municipalities 'budgets per municipality and per municipal entity. The MEC for finance must submit such consolidated statement to the provincial legislature no later than 45 days after the end of each quarter.

1.2 In-year Budget Statement Tables

To comply with Regulation 14 of the Municipal Budget and Reporting Regulations of the MFMA, in-year budget statement tables consist of:

- Table C1 to C7, and
- Supporting documentation for
 - Debtors,
 - Creditors,
 - Investment portfolio analysis, and
 - Allocation of grants receipts and expenditure.

1.3 Table C1 Monthly Budget Statement Summary – M06 December

2. Financial Performance

2.1 Revenue

2.2 Revenue analysis

- During 2024/25 reporting period, the pre-audited operational revenue (total revenue excluding capital transfers) was R 639 million, and
- In the current financial year (2025/26), the annual operational revenue budget has been budgeted to 655 million (3% increase).
 - As at 31 December 2025, actual operational revenue was R 289 million *versus* the projected revenue of R 327 million (-12% variance).

2.3 Revenue Composition

As of 31 December 2025, the municipality received the following transfers and subsidies as per approved payment schedules of the Division of Revenue Act (DoRA):

- Equitable share Grant - R 385 million,
- Municipal Infrastructure Grant (MIG) - R 89 million, and
- Finance Management Grant (FMG) - R 2.5 million.

Refer to Schedule C4 for details on the operational revenue budget.

Capital Transfers analysis

- During 2024/25, pre-audited transfers and subsidies (capital transfer) recognised was R 135 million (100%), comprising of:
 - MIG - R 116 million - 100% recognised,
 - INEP- R 19 - 100% recognised.
- Capital transfer and subsidies for 2025/26 budget is R 108 million:
 - MIG - R 98,9 million – R49,9 million recognised since the beginning of the financial year. It must be noted that 5% budget has been allocated to operational expenditure (PMU Fees)
 - INEP- R 9, 6 million – R 3,8 million recognised. The municipality has since recognised R 3,8 million on INEP capital projects.

2.3.1 Expenditure

2.3.1.1 Operational expenditure

- The municipality's 2024/25 pre-audited figures for operational expenditure was R 626 million, whereas the current year operational expenditure budget is R 545 million,
- Year to date actual operational expenditure as at 31 December 2025 is R267 million versus the projected operational budget of R272 million (-2% variance).

2.3.1.2 Capital expenditure

- The municipal pre-audited capital expenditure for 2024/25 was R 261 million, whereas the current year capital expenditure budget has a budget 223 million that has a decrease of 15% from previous year pre-audited outcome.
- The current year capital expenditure budget consists of:
 - Transfers and subsidies - budget of R 108 million, and
 - Own revenue - budget of R 115 million.
- The year to date capital expenditure for both transfers and own revenue is R 143 million against projected expenditure of R 111 million (28% over spending).

3. Financial Position

3.1 Equity/ Community Wealth

- In 2024/25 reporting period, the municipality had R 2,159 billion (pre-audited figures) of community wealth/equity,
- For 2025/26, the projected community wealth/equity is R 2,069 billion (0.3% decrease),
- The actual year-to-date community wealth/equity as at 31 December 2025 was R 2,202 billion.

3.2 Cash flows

- In 2024/25, cash and cash equivalent balance was R 57 million.
- The current year projection of cash and cash equivalent is estimated at R 183 million (55% increase).
- As at 31 December 2025, the actual cash and cash equivalent balance was R 119,7 million (35% below current year budget) consisting of:
 - Cash in Primary Bank account of R 119 million; and
 - It should be noted that currently there is no investment made and that the whole amount of R119 million is sitting on the primary bank account which is risky and therefore council must take a resolution for a portion of the money to be invested on the call accounts or some short-term investments.
 - It should be noted further that the municipality received the first and second tranches on Equitable shares and MIG as per DoRA allocation (Payment schedule).

3.3 Debtors

- The debtors balance for the period ending 31 December 2025 is R 246 million, (95% of balance has been outstanding for more than over 90 days, recoverability doubt).
 - R 135 million- government departments,
 - R 18 million- commercial, and
 - R 93 million- households.
- Total billing for the period ending 31 December 2025 is R23.7 million,
 - The actual year-to-date collection was R8.3 million (collection rate of 35% against the year to date billing),

3.4 Creditors

The municipality's outstanding payments as at 31 December 2025 is R 1.852 million.

- R 182 thousand: outstanding payments between 0 to 30 days,
- R 0 thousand: outstanding payments 31 to 60 days,
- R 0 thousand: outstanding payments 61 to 90 days,
- R 635 thousand: outstanding payments 91 to 120 days
- R 0 thousand: outstanding payments 121 to 150 days
- R 946 thousand: outstanding payments 151 to 180 days
- R 89 thousand: outstanding payments 181 to 210 days
- R 0 thousand: Outstanding payments over a year

Creditors exclude the retention of R46,5 million recorded separately in the statement of financial position.

LIM345 Collins Chabane - Table C1 Monthly Budget Statement Summary - M06 - December

Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	39 238	39 066	-	3 402	20 517	19 533	984	5%	39 066
Service charges	5 685	5 318	-	533	3 190	2 659	530	20%	5 318
Investment revenue	11 858	12 870	-	-	1 061	6 435	(5 374)	-84%	12 870
Transfers and subsidies - Operational	520 655	519 025	-	945	215 539	259 512	(43 974)	-17%	519 025
Other own revenue	62 060	79 069	-	27 090	49 257	39 535	9 722	25%	79 069
Total Revenue (excluding capital transfers and contributions)	639 495	655 349	-	31 971	289 564	327 674	(38 111)	-12%	655 349
Employee costs	153 441	173 224	-	14 488	82 216	86 612	(4 396)	-5%	173 224
Remuneration of Councillors	30 641	32 742	-	2 500	15 058	16 371	(1 313)	-8%	32 742
Depreciation and amortisation	87 224	80 093	-	6 703	4 325	40 046	(35 722)	-89%	80 093
Interest	96	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	12 820	12 196	-	762	5 116	6 098	(982)	-16%	12 196
Transfers and subsidies	13 787	13 292	-	1 810	8 189	6 646	1 543	23%	13 292
Other expenditure	328 771	234 055	-	20 922	152 154	117 027	35 126	30%	234 055
Total Expenditure	628 779	545 800	-	47 184	287 057	272 800	(5 744)	-2%	545 800
Surplus/(Deficit)	12 716	109 748	-	(15 214)	22 507	54 874	(32 367)	-59%	109 748
Transfers and subsidies - capital (monetary allocations)	116 519	111 521	-	38 720	53 736	55 760	(2 024)	-4%	111 521
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & Share of surplus/ (deficit) of associate	129 235	221 269	-	23 507	76 243	110 835	(34 391)	-31%	221 269
Surplus/ (Deficit) for the year	129 235	221 269	-	23 507	76 243	110 835	(34 391)	-31%	221 269
Capital expenditure & funds sources									
Capital expenditure	878	1 500	-	-	2	750	(748)	-100%	1 500
Capital transfers recognised	126 902	108 519	-	16 115	50 704	54 260	(3 555)	-7%	108 519
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	134 777	115 100	-	19 506	92 321	57 550	34 771	60%	115 100
Total sources of capital funds	261 679	223 619	-	35 621	143 025	111 809	31 216	28%	223 619
Financial position									
Total current assets	226 852	230 410	-	-	110 528	-	-	-	230 410
Total non current assets	2 048 330	1 983 567	-	-	2 187 031	-	-	-	1 983 567
Total current liabilities	146 852	118 923	-	-	92 985	-	-	-	118 923
Total non current liabilities	2 372	25 313	-	-	2 372	-	-	-	25 313
Community wealth/Equity	2 159 329	2 069 741	-	-	2 202 201	-	-	-	2 069 741
Cash flows									
Net cash from (used) operating	400 963	309 782	-	(5 416)	123 091	154 891	31 800	21%	309 782
Net cash from (used) investing	307 924	(223 119)	-	(40 857)	(170 338)	(111 559)	58 778	-53%	(223 119)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the month/year end	919 083	183 017	-	-	101 114	139 686	38 572	28%	235 023
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	5 706	5 151	5 021	4 949	4 829	4 841	4 776	211 387	246 660
Creditors Age Analysis									
Total Creditors	182	0	-	635	-	946	89	0	1 852

4. Financial Performance (functional classification) – M06 December

4.1 Revenue per functional classification (refer to Table C2)

The total revenue in Table C2 below broken down per functional classification as follows:

- Governance and administration revenue budget - (administration),
 - 2024/25 (Pre-audited) - R 599 million,
 - 2025/26 budget - R 613 million,
 - Year-to-date actual revenue- R 237 million *versus* budget of R 306 million (-23% variance).

- Community and Public Safety revenue budget- (service delivery);
 - 2024/25 (Pre-audited) R 557 thousand,
 - 2025/26 budget- R 614 thousand,
 - Year-to-date actual revenue R 20.9 million *versus* R 307 thousand projected (6793% variance). Included in this amount is rental of facilities (halls and stadiums) and sale of graves.

- Economic and Environmental revenue budget- (service delivery);
 - 2024/25 (Pre-audited)- R 147 million,
 - 2025/26 budget- R 136 million,
 - Year-to-date actual revenue was R 76.7 million against the projected revenue budget of R 68 million (13% variance).

- Trading services- (service delivery)
 - 2024/25 (Pre-audited)- R 8.1 million,
 - 2025/26 budget - R 17 million,
 - Year-to-date actual revenue was R 8.1 million *versus* the projected budget of R 8.5 million (-5% variance).

4.2 Expenditure per functional classification (refer to Table C2)

The total expenditure in Table C2 is further broken down per function and classified as follow:

- Governance and administration expenditure budget - (administration),
 - 2024/25 (Pre-audited)- R 369 million,
 - 2025/26 budget- R 323 million,
 - Year-to-date actual expenditure- R 176 million versus projected budget of R 161 million (9% variance.) The variance explained in table C4 below for individual line items.

- Community and Public Safety expenditure budget- (service delivery);
 - 2024/25 (Pre-audited) R 20 million,
 - 2025/26 budget- R 48 million,
 - Year-to-date actual expenditure was R 14.2 million *versus* the projected budget of R 24 million (-41% variance).

- Economic and Environmental expenditure budget- (service delivery);
 - 2024/25 (Pre-audited)- R 85 million,
 - 2025/26 budget- R 133 million,
 - Year-to-date actual expenditure was R 50.5 million *versus* the projected budget of R 66.6 million (-24% variance).

- Trading services- (service delivery)
 - 2024/25 (Pre-audited) - R 61 million,
 - 2025/26 budget- R 40 million,
 - Year-to-date actual expenditure was R 26.1 million *versus* the projected budget of R 20.2 million (29% variance).

LIM345 Collins Chabane - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 - December

Description	Ref	2024/25		Budget Year 2025/26						
		Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD	YTD	YTD %	Full Year
R thousands										
Revenue - Functional										
Governance and administration		599 793	613 102	-	3 860	237 296	306 551	(69 255)	-23%	613 102
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		599 793	613 102	-	3 860	237 296	306 551	(69 255)	-23%	613 102
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		557	614	-	20 939	21 178	307	20 870	6793%	614
Community and social services		557	614	-	20 939	21 178	307	20 870	6793%	614
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		147 523	136 121	-	41 379	76 708	68 061	8 647	13%	136 121
Planning and development		139 364	124 225	-	40 021	71 228	62 112	9 116	15%	124 225
Road transport		8 159	11 897	-	1 358	5 479	5 948	(469)	-8%	11 897
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		8 141	17 032	-	4 514	8 119	8 516	(397)	-5%	17 032
Energy sources		0	9 613	-	3 781	3 781	4 806	(1 025)	-21%	9 613
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		8 141	7 419	-	732	4 338	3 710	628	17%	7 419
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	756 014	766 870	-	70 691	343 300	383 435	(40 135)	-10%	766 870
Expenditure - Functional										
Governance and administration		375 205	323 586	-	27 942	176 100	161 793	14 307	9%	323 586
Executive and council		45 708	50 410	-	3 469	23 702	25 205	(1 503)	-6%	50 410
Finance and administration		321 908	267 411	-	24 251	150 114	133 706	16 408	12%	267 411
Internal audit		7 589	5 765	-	222	2 284	2 882	(599)	-21%	5 765
Community and public safety		32 506	48 119	-	3 240	14 231	24 060	(9 829)	-41%	48 119
Community and social services		16 319	20 245	-	1 242	2 700	10 122	(7 422)	-73%	20 245
Sport and recreation		7 247	7 505	-	641	3 815	3 752	62	2%	7 505
Public safety		8 940	20 369	-	1 357	7 716	10 185	(2 469)	-24%	20 369
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		153 188	133 337	-	11 605	50 587	66 669	(16 082)	-24%	133 337
Planning and development		59 387	58 450	-	4 238	29 995	29 225	770	3%	58 450
Road transport		93 987	74 887	-	7 368	20 592	37 444	(16 852)	-45%	74 887
Environmental protection		(186)	-	-	-	-	-	-	-	-
Trading services		65 881	40 558	-	4 398	26 139	20 279	5 860	29%	40 558
Energy sources		50 030	24 316	-	3 248	18 686	12 158	6 528	54%	24 316
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		15 851	16 243	-	1 150	7 453	8 121	(668)	-8%	16 243
Other		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	626 779	545 600	-	47 184	267 057	272 800	(5 744)	-2%	545 600
Surplus (Deficit) for the year		129 235	221 269	-	23 507	76 243	110 635	(34 391)	-31%	221 269

5. Financial Performance (revenue and expenditure by municipal vote) – M06 December

5.1 Revenue by vote (refer to Table C3)

Table C3 below shows the Revenue and Expenditure per vote.

- Budget and Treasury-

The revenue comprises of operational grants and other revenue.

- R 606 million (2024/25),
 - R 612 million (2025/26),
 - Year-to-date actual revenue received and recognised is R 217 million *versus* the projected budget of R 51 million (326.7% variance).
-
- Technical services - revenue includes capital grants.
 - R 146 million (2024/25)
 - R 125 million (2025/26),
 - Year-to-date actual revenue was R 515 thousand *versus* the projected budget of R 10.4 million (-95.1% variance).
-
- Spatial Planning & Development budget was;
 - R 120 million (2024/25),
 - R 20 million (2025/26),
 - The year-to-date actual revenue by R 1.5 million *versus* the projected budget of R 3 million (16.6 % variance).
-
- Community Services budget was;
 - R 8.1 million (2024/25),
 - R 7.4 million, (2025/26),
 - Year-to-date actual revenue was R 4.3 million *versus* the projected budget of R 3.7 million (16.9% variance).

5.2 Expenditure by vote (refer to Table C3)

- Corporate services budget was;
 - R 192 million (2024/25),
 - R 166 million (2025/26),
 - Year-to-date expenditure was R 30.3 million *versus* the projected budget of R 13.8 million (119.6% variance).

- Community services budget was;
 - R 162 million (2024/25)
 - R 50 million, (2025/26),
 - Year-to-date actual expenditure was R 19.1 million *versus* the projected budget of R 25.2 million (-24.3% variance).

- Spatial Planning & Development budget was;
 - R 49 million (2024/25),
 - R 50 million (2025/26),
 - The year-to-date spending of R 4.5 million *versus* the projected budget of R 4.1 million (9.3 % variance).

- Budget and Treasury annual budget was;
 - R 322 million (2024/25),
 - R 129 million (2025/26),
 - Year-to-date expenditure was R 7.8 million *versus* the projected budget of R 10.7 million (-27.6% variance).

- Technical Services annual budget was;
 - R 112 million (2024/25),
 - R 105 million, (2025/26),
 - Year-to-date expenditure was R 11.1 million *versus* the projected budget of R 8.7 million (26.9% variance) against the projected expenditure budget.

- Office of the Municipal Manager annual budget was;
 - R 27.2 million (2024/25),
 - R 28.7 million, (2025/26),
 - Year-to-date spending was R 1.4 million *versus* the projected budget of R 2.3 million (-38.3% variance).

LIM345 Collins Chabane - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 - December

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited	Original	Adjusted	Monthly	YearTD actual	YearTD	YTD	YTD %	Full Year
R thousands										
Revenue by Vote	1									
Vote 1 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 2 - COMMUNITY SERVICES		8 141	7 419	-	732	4 338	3 710	628	16.9%	7 419
Vote 3 - SPATIAL PLANNING & DELEOPMENT		-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	8 141	7 419	-	732	4 338	3 710	628	16.9%	7 419
Expenditure by Vote	1									
Vote 1 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 2 - COMMUNITY SERVICES		42 927	50 504	-	3 708	19 105	25 252	(6 147)	-24.3%	50 504
Vote 3 - SPATIAL PLANNING & DELEOPMENT		-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	42 927	50 504	-	3 708	19 105	25 252	(6 147)	-24.3%	50 504
Surplus/ (Deficit) for the year	2	(34 786)	(43 085)	-	(2 975)	(14 768)	(21 543)	6 775	-31.4%	(43 085)

6. Financial Performance (revenue and expenditure per item) – M06 December

6.1. Revenue per item (refer to Table C4)

Table C4 below shows the Revenue and Expenditure per item.

- **Property rates-**
 - R 39 million (2024/25 actual billed revenue),
 - R 39 million (2025/26 budgeted billed revenue),
 - R 20.5 million (2025/26 billing to date) (actual cash flow collection R 7 million, 34% collection rate).

- **Refuse revenue-**
 - R 5.6 million (2024/25 actual billed revenue),
 - R 5.9 million (2025/26 budgeted billed revenue),
 - R 3.1 million (2025/26 billing to date) (actual cash flow collection R 1.2 million, 39% collection rate).

- **Rental of facilities and equipment-**
 - R 389 thousand (2024/25 actual pre-audited revenue),
 - R 420 thousand (2025/26 budgeted revenue),
 - R 21 million (2025/26 actual versus projection of R 210 thousand) resulting in variance of 9910%. The rental of facilities year to date has been overstated due to the incorrect capturing of MIG allocation received in December 2025. The erroneous amount of R20,913 million will be corrected in the next reporting period.

- **Interest earned on external investment-**
 - R 11.8 million (2024/25 actual audited revenue),
 - R 12.8 million (2025/26 budgeted revenue),
 - R 1.061 million (2025/26 actual versus projection of R 6.4 million) resulting in a negative variance of 84%.
 - R 1.061 million interest from primary bank account.

- **Fines, Penalties and forfeits-**
 - R 1.8 million (2024/25 actual pre-audited revenue),
 - R 1.3 million (2025/26 budgeted revenue),
 - R 554 thousand (actual versus projection of R 675 thousand) resulting in a negative variance of 18%).

- **Licence and Permits-**
 - R 4 million (2024/25 actual pre-audited revenue),
 - R 6.5 million (2025/26 budgeted revenue),

- R 2.8 million (actual versus a projection of R 3.2 million) resulting in a negative variance of 12%.

This item includes the renewal of Spaza licences and permits for new applicants. The year to date actual, exclude the February actual since the E-natis report is generated after the month end closure of the financial system.

- **Agency service-**

- R 4.3 million (2024/25 actual pre-audited revenue),
- R 5.3 million (2025/26 budgeted revenue),
- R 2.6 million (actual versus a projection of R 2.6 million) resulting in a variance of 3%.

- **Transfer and subsidies–**

- R 520 million (2024/25 actual pre-audited revenue),
- R 519 million (2025/26 budgeted revenue),
- R 215 million (actual versus a projection of R 259 million), resulting in a variance of -17%. The second tranche of Equitable shares has been received amounting to R171 million, however not yet captured in the cashbook.

- **Other Revenue-**

- R 41.3 million (2024/25 actual pre-audited revenue),
- R 65.3 million (2025/26 budgeted revenue),
- R 22.7 million (actual versus a projection of R 33.3 million), resulting in a negative variance of 68%.

Included in the other revenue is the sales of stands, sale of tender documents and clearance certificates.

6.2. Expenditure per item (refer to Table C4)

- **Employee related cost**

- R 153 million (2024/25 pre-audited actual expenditure),
- R 173 million (2025/26 budgeted expenditure),
- R 82.2 million (actual expenditure versus a projection of R 86.6 million) resulting in under spending of -5%.

- **Remuneration of councillors**

- R 30.6 million (2024/25 pre-audited actual expenditure),
- R 32.7 million (2025/26 budgeted expenditure),
- R 15 million (actual expenditure versus a projection of R 16.3 million) resulting in under spending of 8%.

- **Debt impairment and depreciation**
 - R 1.1 million (debt impairment pre-audited actual) and R 87.2 million depreciation- (2024/25 pre-audited actual),
 - R 14 million (2025/26 debt impairment budget) and R 80 million (2025/26 depreciation budget),
 - R 0 million (actual impairment) and R 4.3 million on (actual depreciation, 89% negative variance on debt impairment).

- **Inventory consumed**
 - R 12.8 million (2024/25 pre-audited actual),
 - R 12.1 million (2025/26 budgeted expenditure),
 - R 5.1 million (actual expenditure versus a projection of R 6 million) resulting in an underspending of 16%.

- **Contracted services**
 - R 224 million (2024/25 pre-audited actual expenditure),
 - R 145 million (2025/26 budgeted expenditure),
 - R 105 million (actual expenditure versus a projection of R 72 million) resulting in 44% over spending).

The contracted services relate to security services, GRAP Compliance Asset Register, Financial Reporting and Management Improvements, Financial Reporting and Advisory services, Revenue Enhancement, Legal fees, IT support, Demarcation of sites, and Township establishment.

- **General expenditure**
 - R 61 million (2024/25 pre-audited actual),
 - R 74 million (2025/26 budgeted expenditure),
 - R 45 million (Actual expenditure versus a projection of R 37 million) resulting in 22% variance.

2.1.6 SURPLUS FOR THE YEAR

- The pre-audited surplus at the end of financial year 2024/2025 is R 220 million.
- The actual current year surplus is R 76 million.

LIM345 Collins Chabane - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity										
Service charges - Water										
Service charges - Waste Water Management										
Service charges - Waste management		5 685	5 318		533	3 190	2 659	530	20%	5 318
Sale of Goods and Rendering of Services		18 340	47 427		2 984	11 776	23 714	(11 938)	-50%	47 427
Agency services		4 398	5 396		749	2 604	2 698	(94)	-3%	5 396
Interest										
Interest earned from Receivables		2 676	2 101		238	1 382	1 051	331	32%	2 101
Interest from Current and Non Current Assets		11 858	12 870			1 061	6 435	(5 374)	-84%	12 870
Dividends										
Rent on Land										
Rental from Fixed Assets		389	420		20 911	21 002	210	20 793	9910%	420
Licence and permits										
Special Rating Levies										
Operational Revenue		13 512								
Non-Exchange Revenue										
Property rates		39 238	39 066		3 402	20 517	19 533	984	5%	39 066
Surcharges and Taxes										
Fines, penalties and forfeits		1 800	1 350		29	554	675	(121)	-18%	1 350
Licence and permits		4 008	6 501		609	2 875	3 250	(375)	-12%	6 501
Transfers and subsidies - Operational		520 655	519 025		945	215 539	259 512	(43 974)	-17%	519 025
Interest		20 337	15 874		1 571	9 064	7 937	1 127	14%	15 874
Fuel Levy										
Operational Revenue										
Gains on disposal of Assets		(2 932)								
Other Gains		(470)								
Discontinued Operations										
Total Revenue (excluding capital transfers and contributions)		639 495	655 349		31 971	289 564	327 674	(38 111)	-12%	655 349
Expenditure By Type										
Employee related costs		153 441	173 224		14 488	82 216	86 612	(4 396)	-5%	173 224
Remuneration of councillors		30 641	32 742		2 500	15 058	16 371	(1 313)	-8%	32 742
Bulk purchases - electricity										
Inventory consumed		12 820	12 196		762	5 116	6 098	(982)	-16%	12 196
Debt impairment		1 185	14 042				7 021	(7 021)	-100%	14 042
Depreciation and amortisation		87 224	80 093		6 703	4 325	40 046	(35 722)	-89%	80 093
Interest		96								
Contracted services		224 167	145 894		14 041	105 317	72 947	32 370	44%	145 894
Transfers and subsidies		13 787	13 292		1 810	8 189	6 646	1 543	23%	13 292
Irrecoverable debts written off		41 476			544	1 795		1 795	#DIV/0!	
Operational costs		61 213	74 120		6 337	45 042	37 060	7 982	22%	74 120
Losses on Disposal of Assets										
Other Losses		730								
Total Expenditure		626 779	545 600		47 184	267 057	272 800	(5 744)	-2%	545 600
Surplus/(Deficit)		12 716	109 748		(15 214)	22 507	54 874	(32 367)	-58%	109 748
Transfers and subsidies - capital (monetary allocations)		116 519	111 521		38 720	53 736	55 760	(2 024)	-4%	111 521
Transfers and subsidies - capital (in-kind)										
Surplus/(Deficit) after capital transfers & contributions		129 235	221 269		23 507	76 243	110 635			221 269
Income Tax										
Surplus/(Deficit) after income tax		129 235	221 269		23 507	76 243	110 635			221 269
Share of Surplus/Deficit attributable to Joint Venture										
Share of Surplus/Deficit attributable to Minorities										
Surplus/(Deficit) attributable to municipality		129 235	221 269		23 507	76 243	110 635			221 269
Share of Surplus/Deficit attributable to Associate										
Intercompany/Parent subsidiary transactions										
Surplus/ (Deficit) for the year		129 235	221 269		23 507	76 243	110 635			221 269

7. Table C5 Monthly Budget Statement – Capital (revenue and expenditure per item) – M06 December

7.1. Expenditure (municipal vote, functional classification and funding) Revenue per item (refer to Table C4)

The municipality (as shown on Table C5) has capital expenditure budget of R 223 million (Vat exclusive). As at 31 December 2025, the municipality's capital expenditure is R 143 million against the projected budget of R 111 million. The capital expenditure as at 31 December 2025 is at 28% above the projected budget; the municipality is performing well in terms of service delivery.

Below is a table showing detailed performance on each capital asset with comments on progress.

CAPITAL ASSETS 2025/26			
DESCRIPTION	BUDGET	ACTUALS	PERCENTAGE
Acquisitions:Outsourced Construction of Car port	R 500,000.00	R 0.00	0%
Acquisitions:Outsourced Corp Serv Construction of Municipal Office Building(new)	R 20,000,000.00	R 13,910,108.00	70%
Acquisitions:Outsourced Identification and Partitioning of office space	-R 500,000.00	R 0.00	0%
Acquisitions:Outsourced Identification and Partitioning of office space	R 1,000,000.00	R 652,460.40	65%
Cost:Acquisitions Cost:Acquisitions	R 0.00	R 0.00	0%
Cost:Acquisitions Asset Man Other Equipment(new)	R 500,000.00	R 2,000.00	0%
Cost:Acquisitions Comm & Soc Serv Hall & Facili Development of Market Stalls	R 0.00	R 1,144.00	0%
Cost:Acquisitions Transfer station at Hlanganani	R 1,000,000.00	R 0.00	0%
Cost:Acquisitions Vuwani Sports Centre	R 11,000,000.00	R 9,682,420.00	88%
Cost:Acquisitions Acquisitions ELECTRIFICATION OF Various villages	R 9,613,000.00	R 2,947,294.00	31%
Cost:Acquisitions IT Acquisition of IT Equipment(new)	R 2,500,000.00	R 6,996,474.00	280%
Cost:Acquisitions IT SECURITY VULNERABILITY SCAN	R 500,000.00	R 0.00	0%
Cost:Acquisitions Fire arms/bullet proof vest and hosters	R 800,000.00	R 0.00	0%
Acquisitions:Outsourced Construction of smart sport centre	R 5,000,000.00	R 3,290,088.02	66%
Cost:Acquisitions Acquisitions of Furniture	R 1,200,000.00	R 0.00	0%
Acquisitions:Outsourced UPGRADING OF BUNGENI STADIUM	R 22,317,167.00	R 6,665,724.00	30%
Acquisitions:Outsourced CONSTRUCTION OF JOSEFA RING ROAD	R 4,000,000.00	R 4,030,387.06	101%
Acquisitions:Outsourced Construction of 2.5km Ring road at Jerome MIG	R 17,504,416.00	R 11,992,966.00	69%
Acquisitions:Outsourced Construction of 2.5km Ring road at Tshitomboni MIG	R 17,331,417.00	R 14,069,875.00	81%
Acquisitions:Outsourced Construction of 2.5km Ring road at mkhomi village MIG	R 17,976,500.00	R 8,097,380.00	45%
Acquisitions:Outsourced Construction of 2.5km Ring road of mutheiwana to tshivhulana MIG	R 1,000,000.00	R 0.00	0%
Acquisitions:Outsourced Construction of 2.5km ring road at 5 wards (various villages)	R 5,000,000.00	R 0.00	0%
Acquisitions:Outsourced Low Level Bridges	R 3,000,000.00	R 2,052,362.00	68%
Acquisitions:Outsourced Rehabilitation of Sereni Internal streets	R 4,000,000.00	R 2,466,999.00	62%
Acquisitions:Outsourced construction at masia headkraal access road to public facilities (MIG)	R 5,000,000.00	R 1,628,371.22	33%
Acquisitions:Outsourced construction of 2.5 at gidjana ring road	R 12,200,000.00	R 12,496,704.69	102%
Acquisitions:Outsourced construction of 2.5 at masakona ring road	R 10,000,000.00	R 17,244,003.00	172%
Acquisitions:Outsourced construction of 2.5 at muchipisi ring road	R 9,300,000.00	R 9,225,524.00	99%
Acquisitions:Outsourced construction of 2.5km ring road at Tiyani-MIG	R 17,776,500.00	R 5,302,706.00	30%
Acquisitions:Outsourced designs for construction at jim jones access road to public	R 10,000,000.00	R 10,270,380.00	103%
Acquisitions:Outsourced designs for construction at masia headkraal access road to	R 2,000,000.00	R 0.00	0%
Cost:Acquisitions Cost:Acquisitions	R 0.00	R 0.00	0%
Cost:Acquisitions Road Tech Serv Plant & Machinery	R 9,600,000.00	R 0.00	0%
Cost:Acquisitions installation of CCTV at Malamulele & Vuwani Traffic station	R 1,000,000.00	R 0.00	0%
Cost:Acquisitions Refuse Bins and Bulk Containers	R 1,000,000.00	R 0.00	0%
	R 223,119,000.00	R 143,025,370.39	64%

The attached Capital Expenditure report shows the total expenditure to date of R 223 million. (Table C5 Capex).

- Acquisitions: Construction of Municipal Office Building (new) - Concrete works on third floor, tiling, sewer, ceiling grid, electrical works, mechanical works and brick works and Post tensioning and concrete pouring of the middle section Tiling on Third and Fourth floor; Partitioning Third and Fourth Floor, Windows installation on the ground, first, and second floor; and Construction of Guardhouse and Paving on Parking Area.
- Acquisitions: Development of Market Stalls – market stalls were completed.
- Cost: Acquisitions Vuwani Sports Centre – Site clearance and Earthworks soccer pitch not done due to delay of establishing functional project steering committee.
- Acquisitions: Construction of Electrical streetlights at nodal points - Solar led lights mounting, commissioning. project completion.
- Acquisitions: Construction of solar streetlights at various village - Solar led lights mounting, commissioning. project completion.
- Acquisitions: Electrification of Xithlelani village - Meter box installation, Air deck installation, energizing by Eskom and Completion.

- Acquisitions: Pre-Engineering of 419 households at Nthlaveni block C (200)- Project completed (Designs completed and submitted to Eskom for approval)
- Acquisitions: Outsourced Rehabilitation of Malamulele Internal streets – Completion of internal streets done
- Acquisitions: Construction of Davhana stadium- steel fixing and shuttering and pouring concrete on first floor slab, Masonry works Structure main pavilion, pavement laying on the parking space, plumbing work in the ablutions, Installation of the roof structure on the pavilion, Electrification of the main pavilion done.
- Acquisitions: Outsourced Upgrading of Bungeni Stadium - 80mm paving bricks. Platforms construction of the main pavilion and combo courts, refurbishment of existing structures and building, construction of strip footing of Elevated tank, installation of subsoil to complete the preparation of the gravel parking area and the layer works of the internal access streets, construction of the final level of the soccer pitch.
- Acquisitions: Outsourced Testing Station at Hlanganani and Saselamani- Budget taken out during budget adjustment.
- Appointment of engineers into two-fold for earthworks and infrastructure. Hlanganani allocated Saselamani not allocated
- Acquisitions: Outsourced Altien Road 2.5- Project completed 10th of October 2023
- Acquisitions: Outsourced Construction of Josefa ring road- Total number of participants 75, contractor to submit participants 2km Paving constructed.
- Acquisitions: Outsourced Construction of Xihosana ring road- Contractor submitted the file on the 16th of January, participants to be captured, 4.5km Kerbing and v-drain and 1.5 km Paving constructed.
- Acquisitions: Magomani road 2.5 km - V-drain construction, edge beam, kerbing, stone pitching, installation of road signs and road marking, 3.4km Road marking, Road signs and Speed humps completed.
- Acquisitions: Outsourced Masevehe A; b; c; D- Installation of 1km paving Bricks, 1km kerb installation, Practical and Completion.
- Acquisitions: Outsourced Olifantshoek Road 2.5 km- Paving – drain and Kerbs under construction.
- Acquisitions: Outsourced Opening and Widening of Streets in Business Park- Kerbing, paving of the side walk and base construction, road surfacing, culverts installation Priming 1.7 km, Asphalt surfacing 1.7km and Road marking not done.
- Acquisitions: Outsourced Phaphazela road 2.5 km, project has been completed.
- Acquisitions: Outsourced Rehabilitation of Vuwani Internal streets- The project is practically completed and inspection done.
- Acquisitions: Outsourced: Construction at Botsoleni access road Installation of 1km paving Bricks, 1km kerb installation, Practical and Completion done.
- Acquisitions: Construction at Masia headkraal access road to public facilities (MIG) - 350m paving installed and 300m base constructed.

- Acquisitions: Outsourced construction at Nghezimani access road to (MIG)-project has been completed.
- Acquisitions: Outsourced construction of 2;5 at Gidjana ring road- Site establishment, 2.5 box cutting done.
- Acquisitions: Outsourced construction of 2;5 at Masakona ring road- site establishment and 2.5 box cutting not yet completed due to delay of site establishment.
- Acquisitions: Outsourced construction of 2;5 at Muchipisi ring road- site establishment and 2.5 box cutting done.
- Acquisitions: Outsourced construction at Jim Jones access road, site establishment and box cutting done.
- Cost: Acquisitions Plant & Machinery – budget reduced during budget adjustment.
- Acquisitions: Outsourced construction and connection of 419 households at Nthlaveni block C (200) Phugwani (60) Hlungwani (40) Hasani Dakari (79) and Nyavani (40) by 30 June 2025.
- Acquisitions: To develop detailed designs for construction and connection of balanganani, nwamhandzi, dinga, sereni mahlohlwani by 30 June 2025.
- Construction of Internal Streets at Jerome Village and the designs have been completed.
- Construction of Internal Streets at Tshivhulani Village, detailed designs have been completed.
- Construction of Internal Streets at Tshitomboni Village, designs are complete.
- Construction of Internal Streets at Tiyani Village, designs are complete.
- Construction of Internal Streets at Mukhomi Village designs are complete.

LIM345 Collins Chabane - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 - December

R thousands	Vote Description	Ref	2024/25			Budget Year 2025/26					
			Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD	YTD	YTD %	Full Year
	Multi-Year expenditure appropriation	2									
	Vote 1 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
	Vote 2 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-
	Vote 3 - SPATIAL PLANNING & DEVELOPMENT		-	-	-	-	-	-	-	-	-
	Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-
	Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-
	Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
	Vote 7 -		-	-	-	-	-	-	-	-	-
	Vote 8 -		-	-	-	-	-	-	-	-	-
	Vote 9 -		-	-	-	-	-	-	-	-	-
	Vote 10 -		-	-	-	-	-	-	-	-	-
	Vote 11 -		-	-	-	-	-	-	-	-	-
	Vote 12 -		-	-	-	-	-	-	-	-	-
	Vote 13 -		-	-	-	-	-	-	-	-	-
	Vote 14 -		-	-	-	-	-	-	-	-	-
	Vote 15 -		-	-	-	-	-	-	-	-	-
	Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
	Single Year expenditure appropriation	2									
	Vote 1 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
	Vote 2 - COMMUNITY SERVICES		878	1 500	-	-	2	750	(748)	-100%	1 500
	Vote 3 - SPATIAL PLANNING & DEVELOPMENT		-	-	-	-	-	-	-	-	-
	Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-
	Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-
	Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
	Vote 7 -		-	-	-	-	-	-	-	-	-
	Vote 8 -		-	-	-	-	-	-	-	-	-
	Vote 9 -		-	-	-	-	-	-	-	-	-
	Vote 10 -		-	-	-	-	-	-	-	-	-
	Vote 11 -		-	-	-	-	-	-	-	-	-
	Vote 12 -		-	-	-	-	-	-	-	-	-
	Vote 13 -		-	-	-	-	-	-	-	-	-
	Vote 14 -		-	-	-	-	-	-	-	-	-
	Vote 15 -		-	-	-	-	-	-	-	-	-
	Total Capital single-year expenditure	4	878	1 500	-	-	2	750	(748)	-100%	1 500
	Total Capital Expenditure		878	1 500	-	-	2	750	(748)	-100%	1 500
	Capital Expenditure - Functional Classification										
	Governance and administration		296 326	25 500	-	9 076	21 561	12 750	8 811	69%	25 500
	Executive and council		-	-	-	-	-	-	-	-	-
	Finance and administration		296 326	25 500	-	9 076	21 561	12 750	8 811	69%	25 500
	Internal audit		-	-	-	-	-	-	-	-	-
	Community and public safety		44 069	36 117	-	1 945	16 349	18 069	(1 709)	-9%	36 117
	Community and social services		0	13 000	-	974	9 684	6 500	3 184	49%	13 000
	Sport and recreation		44 069	22 317	-	971	6 666	11 159	(4 493)	-40%	22 317
	Public safety		-	800	-	-	-	400	(400)	-100%	800
	Housing		-	-	-	-	-	-	-	-	-
	Health		-	-	-	-	-	-	-	-	-
	Economic and environmental services		(89 439)	150 889	-	22 732	102 168	75 444	26 723	35%	150 889
	Planning and development		4 630	6 200	-	-	3 290	3 100	190	6%	6 200
	Road transport		(94 068)	144 689	-	22 732	98 878	72 344	26 533	37%	144 689
	Environmental protection		-	-	-	-	-	-	-	-	-
	Trading services		2 195	10 613	-	1 868	2 947	5 306	(2 359)	-44%	10 613
	Energy sources		2 195	9 613	-	1 868	2 947	4 806	(1 859)	-39%	9 613
	Water management		-	-	-	-	-	-	-	-	-
	Waste water management		-	-	-	-	-	-	-	-	-
	Waste management		-	1 000	-	-	-	500	(500)	-100%	1 000
	Other		-	-	-	-	-	-	-	-	-
	Total Capital Expenditure - Functional Classification	3	253 151	223 119	-	35 621	143 025	111 560	31 466	28%	223 119
	Funded by:										
	National Government		126 902	108 519	-	16 115	50 704	54 260	(3 555)	-7%	108 519
	Provincial Government		-	-	-	-	-	-	-	-	-
	District Municipality		-	-	-	-	-	-	-	-	-
	Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies,		-	-	-	-	-	-	-	-	-
	Transfers recognised - capital		126 902	108 519	-	16 115	50 704	54 260	(3 555)	-7%	108 519
	Borrowing	6	-	-	-	-	-	-	-	-	-
	Internally generated funds		134 777	115 100	-	19 506	92 321	57 580	34 771	60%	115 100
	Total Capital Funding		261 679	223 619	-	35 621	143 025	111 809	31 216	28%	223 619

Below is the breakdown in terms of grants funded projects:

MIG- MIG funded projects contribute 40% of the total capital budget and it has since spent 22% of the total capital budget.

INEP- INEP funded projects contribute 8% of the total capital budget and it has since spent 2% of the total capital budget.

INTERNAL FUNDED- The internal funded projects contribute 52% of the total capital budget and it has since spent 40% of the total actual expenditure as at 31 December 2025.

NB! It must be noted that all calculated expenditure percentage were done against the annual capital budget.

8. Supporting Table SC12 Monthly Budget Statement - capital expenditure trend – M06 December

As at 31 December 2025, the municipality had spent R 143 million in capital expenditure.

LIM345 Collins Chabane - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 - December

Month	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	59 688	18 593	–	17 057	17 057	18 593	1 537	8.3%	8%
August	14 812	18 593	–	22 612	39 669	37 186	(2 482)	-6.7%	18%
September	21 928	18 593	–	26 588	66 257	55 780	(10 477)	-18.8%	30%
October	12 182	18 593	–	22 553	88 810	74 373	(14 437)	-19.4%	40%
November	30 278	18 593	–	18 593	107 404	92 966	(14 438)	-15.5%	48%
December	3 331	18 593	–	35 621	143 025	111 560	(31 466)	-28.2%	64%
January	8 434	18 593	–	–	–	130 153	–	–	–
February	16 288	18 593	–	–	–	148 746	–	–	–
March	23 825	18 593	–	–	–	167 339	–	–	–
April	16 983	18 593	–	–	–	185 933	–	–	–
May	22 448	18 593	–	–	–	204 526	–	–	–
June	22 955	18 593	–	–	–	223 119	–	–	–
Total Capital expenditure	253 151	223 119	–	143 025					

9. Table C6 Monthly Budget Statement - Financial Position – M06 December

The municipality has an opening cash and cash equivalent balance of R 57 million at the beginning of the financial year and the balance as at 31 December 2025 is 119 million with a projection of R 118 million, there is a increase of current assets from the pre-audited balance of R 226 million to R 230 million in the 2025/2026 financial year. The total non-current assets are at R 1.983 billion in the 2025/2026 financial year as compared to the previous year.

There is generally increase on outstanding debtors due to non-implementation of credit control and debt collection policy as explained above. The municipality has embarked on data cleansing exercise to update the billing information in order to implement the credit control.

The total current liabilities of the municipality are R 146 million that include among others creditors and retention amounting to R 59.6 million. Based on the municipality current assets of R 226 million, the municipality will be able to cover its short-term obligations as indicated by a positive current/liquidity ratio.

The community wealth of the municipality has decreased from R 2.125 billion (pre-audited 2024/25) to R 2,069 billion in the current financial year.

LIM345 Collins Chabane - Table C6 Monthly Budget Statement - Financial Position - M06 - December

Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		148 360	150 434	–	(2 013)	150 434
Trade and other receivables from exchange transactions		9 791	7 192	–	12 995	7 192
Receivables from non-exchange transactions		12 170	32 262	–	33 642	32 262
Current portion of non-current receivables		–	–	–	–	–
Inventory		9 012	5 056	–	9 388	5 056
VAT		33 683	35 466	–	42 680	35 466
Other current assets		13 837	–	–	13 837	–
Total current assets		226 852	230 410	–	110 528	230 410
Non current assets						
Investments		(102 392)	–	–	(102 392)	–
Investment property		1 800	3 000	–	1 800	3 000
Property, plant and equipment		2 146 281	1 979 170	–	2 285 005	1 979 170
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		1 127	1 127	–	1 127	1 127
Intangible assets		1 515	270	–	1 491	270
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		2 048 330	1 983 567	–	2 187 031	1 983 567
TOTAL ASSETS		2 275 182	2 213 977	–	2 297 558	2 213 977
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		1 517	2 076	–	1 517	2 076
Consumer deposits		10	–	–	(78)	–
Trade and other payables from exchange transactions		104 684	86 885	–	57 861	86 885
Trade and other payables from non-exchange transactions		0	13 292	–	(12 727)	13 292
Provision		27 696	15 845	–	27 696	15 845
VAT		12 944	824	–	18 716	824
Other current liabilities		–	–	–	–	–
Total current liabilities		146 852	118 923	–	92 985	118 923
Non current liabilities						
Financial liabilities		(0)	1 517	–	–	1 517
Provision		174	4 764	–	174	4 764
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		2 198	19 031	–	2 198	19 031
Total non current liabilities		2 372	25 313	–	2 372	25 313
TOTAL LIABILITIES		149 224	144 235	–	95 357	144 235
NET ASSETS	2	2 125 958	2 069 741	–	2 202 201	2 069 741
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		2 159 329	2 069 741	–	2 202 201	2 069 741
Reserves and funds		–	–	–	–	–
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	2 159 329	2 069 741	–	2 202 201	2 069 741

10. CASH FLOW

- **Table C7 Monthly Budget Statement - Cash Flow – M06 December**
- **Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts – M06 December**

Cash balance, as at 31 December 2025 was R119 million.

- Prior year (2024/25) closing balance was R 57 million.
- Both investments matured and redeemed.

LIM345 Collins Chabane - Table C7 Monthly Budget Statement - Cash Flow - M06 - December

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		12 809	14 180	-	1 349	7 065	7 090	(25)	0%	14 180
Service charges		2 586	1 862	-	228	1 260	931	329	35%	1 862
Other revenue		29 741	90 399	-	27 362	38 212	45 199	(6 988)	-15%	90 399
Transfers and Subsidies - Operational		591 155	519 025	-	3 636	245 290	259 512	(14 223)	-5%	519 025
Transfers and Subsidies - Capital		135 624	111 521	-	-	41 000	55 760	(14 760)	-26%	111 521
Interest		3 392	12 870	-	-	-	6 435	(6 435)	-100%	12 870
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(374 345)	(440 074)	-	(37 991)	(209 734)	(220 037)	10 303	-5%	(440 074)
Interest		-	-	-	-	-	-	-		-
Transfers and Subsidies		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		400 963	309 782	-	(5 416)	123 091	154 891	31 800	21%	309 782
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		22 768	-	-	-	-	-	-		-
Payments										
Capital assets		285 156	(223 119)	-	(40 857)	(170 338)	(111 559)	(58 778)	53%	(223 119)
NET CASH FROM/(USED) INVESTING ACTIVITIES		307 924	(223 119)	-	(40 857)	(170 338)	(111 559)	58 778	-53%	(223 119)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-		-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD		708 887	86 663	-	(46 273)	(47 246)	43 332			86 663
Cash/cash equivalents at beginning:		210 196	96 354	-		148 360	96 354			148 360
Cash/cash equivalents at month/year end:		919 083	183 017	-		101 114	139 686			235 023

2.1 Collins Chabane Local Municipality - Supporting Table SC3 Monthly Budget Statement - aged debtors – M06 December

The table below indicates that the municipality has outstanding debtors of R 246 million as at 31 December 2025. The municipality has appointed a service provider to assist with data cleansing, which will also enable the municipality to implement the credit control and debt collection policy. The municipal collection has improved since the appointment of service provider; the culture of payment in place. The municipality impaired R 64 million (2019/20 FYR) for consumer debtors, R 9 million was impaired in the previous year for Vuwani residential debts and must be noted that the action was made to encourage Vuwani residents to pay their current year and future debts.

Debt relief programme had a positive impact on revenue, since the implementation of the programme the revenue collection improved in all debtor's categories.

LIM345 Collins Chabane - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 - December

Description	NT Code	Budget Year 2025/26										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	3 377	2 914	2 835	2 803	2 724	2 709	2 626	144 685	164 673	155 547	(256)	-	
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-	
Receivables from Exchange Transactions - Waste Management	1600	535	475	455	445	438	490	399	20 024	23 261	21 795	(56)	-	
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	
Interest on Arrear Debtor Accounts	1810	1 770	1 749	1 722	1 692	1 659	1 633	1 742	46 132	58 097	52 857	(210)	-	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	
Other	1900	23	12	10	9	9	9	10	547	629	583	(8)	-	
Total By Income Source	2000	5 706	5 151	5 021	4 949	4 829	4 841	4 776	211 387	246 660	230 783	(530)	-	
2024/25 - totals only		-	-	-	-	-	-	-	-	-	-	-	-	
Debtors Age Analysis By Customer Group														
Organs of State	2200	2 324	2 295	2 258	2 245	2 232	2 279	2 248	119 135	135 016	128 139	10	-	
Commercial	2300	855	515	487	473	401	396	391	14 811	18 328	16 472	(152)	-	
Households	2400	2 527	2 341	2 276	2 231	2 196	2 167	2 137	77 441	93 316	86 172	(389)	-	
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-	
Total By Customer Group	2600	5 706	5 151	5 021	4 949	4 829	4 841	4 776	211 387	246 660	230 783	(530)	-	

2.2 Table SC13c Monthly Budget Statement - Expenditure on repairs and maintenance by asset class- M06 December

Repairs and maintenance- actual spending of R13.5 million versus projected maintenance budget of R 6.7 million (-100.7% overspending).

The total repairs and maintenance expenditure to date is made up the following categories:

- Electricity repairs and maintenance, actual spending of R 2.9 million *versus* R 4.8 million projected budget (38.7% variance),
- Vehicle repairs and maintenance, actual spending of R 1.7 million *versus* R 800 thousand projected budget (-112.8% variance).
- Road repairs and maintenance, actual spent of R 3.1 million *versus* the projection budget of R 2.5 million (-27.9% variance).

LIM345 Collins Chabane - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 - December

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		173 117	145 702	-	24 600	101 825	72 851	(28 974)	-39.8%	145 702
Roads Infrastructure		170 922	135 089	-	22 732	98 878	67 544	(31 333)	-46.4%	135 089
Roads		166 600	59 500	-	6 989	56 948	29 750	27 198	0	59 500
Road Structures		4 322	75 589	-	15 743	41 930	37 794	4 136	0	75 589
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		2 195	9 613	-	1 868	2 947	4 806	1 859	38.7%	9 613
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		2 195	9 613	-	1 868	2 947	4 806	(1 859)	(0)	9 613
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

LIM345 Collins Chabane - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 - December

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<i>Stores</i>		-	-	-	-	-	-	-		-
<i>Laboratories</i>		-	-	-	-	-	-	-		-
<i>Training Centres</i>		-	-	-	-	-	-	-		-
<i>Manufacturing Plant</i>		-	-	-	-	-	-	-		-
<i>Depots</i>		-	-	-	-	-	-	-		-
<i>Capital Spares</i>		-	-	-	-	-	-	-		-
<i>Housing</i>		-	-	-	-	-	-	-		-
<i>Staff Housing</i>		-	-	-	-	-	-	-		-
<i>Social Housing</i>		-	-	-	-	-	-	-		-
<i>Capital Spares</i>		-	-	-	-	-	-	-		-
Biological or Cultivated Assets		-	-	-	-	-	-	-		-
Biological or Cultivated Assets		-	-	-	-	-	-	-		-
Intangible Assets		-	-	-	-	-	-	-		-
<i>Servitudes</i>		-	-	-	-	-	-	-		-
<i>Licences and Rights</i>		-	-	-	-	-	-	-		-
<i>Water Rights</i>		-	-	-	-	-	-	-		-
<i>Effluent Licenses</i>		-	-	-	-	-	-	-		-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-		-
<i>Computer Software and Applications</i>		-	-	-	-	-	-	-		-
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-		-
<i>Unspecified</i>		-	-	-	-	-	-	-		-
Computer Equipment		3 316	3 000	-	1 968	6 996	1 500	(5 496)	-366.4%	3 000
Computer Equipment		3 316	3 000	-	1 968	6 996	1 500	5 496	0	3 000
Furniture and Office Equipment		454	-	-	-	-	-	-		-
Furniture and Office Equipment		454	-	-	-	-	-	-		-
Machinery and Equipment		878	13 100	-	-	2	6 550	6 548	100.0%	13 100
Machinery and Equipment		878	13 100	-	-	2	6 550	(6 548)	(0)	13 100
Transport Assets		1 349	-	-	-	-	-	-		-
Transport Assets		1 349	-	-	-	-	-	-		-
Land		(3 260)	-	-	-	-	-	-		-
Land		(3 260)	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Living resources		-	-	-	-	-	-	-		-
<i>Mature</i>		-	-	-	-	-	-	-		-
<i>Policing and Protection</i>		-	-	-	-	-	-	-		-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-		-
<i>Immature</i>		-	-	-	-	-	-	-		-
<i>Policing and Protection</i>		-	-	-	-	-	-	-		-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-		-
Total Capital Expenditure on new assets	1	217 248	200 302	-	34 650	135 707	100 151	(35 556)	-35.5%	200 302

2.3 Collins Chabane Local Municipality - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits – M06 December

Table below detailed the municipality councillors, senior management and other municipal staff remuneration in full detail. It shows all the benefits paid as part of their package.

2.3.6 COUNCILLORS REMUNERATION

- Basic salaries and wages- projected budget of R 11.8 million *versus* actual spending of R 10.8 million (8% underspending).
- Councillor's car allowance- projected budgeted of R 965 thousand *versus* actual spending of R 1.060 million (10% overspending).
- Cell phone allowance- projected budget at R 1.7 million *versus* actual spending of R 1.6 million (8% underspending).

2.3.7 SENIORS MANAGERS

- Basic salaries and Wages-Senior Managers- projected budgeted of R 2.6 million *versus* actual spending of R 2.7 million (2% overspending).
- Car allowance- projected budget of R 843 thousand *versus* actual spending of R 685 thousand (19% underspending).

2.3.8 OTHER MUNICIPAL STAFF

- Basic salaries and wages- projected budget of R 57.2 million *versus* actual spending of R 53.1 million (7% underspending).
- Pension fund- projected budget of R 10.4 million *versus* actual spent is R 10.2 million (2% underspending).
- Medical aid contribution- projected budget of R3.2 million *versus* R3.1 million actual expenditure (2% underspending).
- Overtime - projected budget of R 311 thousand *versus* R 471 thousand actual expenditure (51% overspending).

LIM345 Collins Chabane - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 - December

Summary of Employee and Councillor remuneration	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		22 415	23 651	-	1 798	10 826	11 826	(999)	-8%	23 651
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		1 650	1 931	-	180	1 060	965	95	10%	1 931
Cellphone Allowance		3 253	3 564	-	273	1 644	1 782	(138)	-8%	3 564
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		3 323	3 596	-	250	1 527	1 798	(271)	-15%	3 596
Sub Total - Councillors		30 641	32 742	-	2 500	15 058	16 371	(1 313)	-8%	32 742
% increase	4		6.9%							6.9%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		5 011	5 338	-	454	2 724	2 669	55	2%	5 338
Pension and UIF Contributions		11	28	-	1	5	14	(9)	-62%	28
Medical Aid Contributions		-	24	-	-	-	12	(12)	-100%	24
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		1 413	1 685	-	114	685	843	(158)	-19%	1 685
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		0	0	-	0	0	0	(0)	-4%	0
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Entertainment	2	-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		6 438	7 078	-	569	3 414	3 538	(123)	-3%	7 078
% increase	4		9.9%							9.9%
Other Municipal Staff										
Basic Salaries and Wages		97 408	114 413	-	8 853	53 150	57 206	(4 057)	-7%	114 413
Pension and UIF Contributions		18 642	20 856	-	1 705	10 222	10 428	(206)	-2%	20 856
Medical Aid Contributions		7 318	6 440	-	536	3 164	3 220	(56)	-2%	6 440
Overtime		776	622	-	50	471	311	160	51%	622
Performance Bonus		8 234	10 265	-	1 448	4 283	5 132	(850)	-17%	10 265
Motor Vehicle Allowance		10 807	11 762	-	1 285	7 048	5 881	1 167	20%	11 762
Cellphone Allowance		6	-	-	-	-	-	-	-	-
Housing Allowances		250	108	-	9	56	54	2	4%	108
Other benefits and allowances		37	65	-	3	34	33	1	4%	65
Payments in lieu of leave		1 123	478	-	-	194	239	(45)	-19%	478
Long service awards		2 235	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Entertainment	2	-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		169	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		147 005	165 010	-	13 889	78 622	82 505	(3 883)	-5%	165 010
% increase	4		12.2%							12.2%
Total Parent Municipality		184 082	204 827	-	16 958	97 094	102 413	(5 319)	-5%	204 827

COMPETENCY REGULATION

- ❖ The municipality appointed 14 interns as accounting clerks.
- ❖ The municipality appointed four (4) finance interns, one (1) in Risk management and two (2) internal audit.
- ❖ The current interns have completed their CMPD training and graduated in December 2024.

COLLINS CHABANE MUNICIPALITY MINIMUM COMPETENCY											
Accountin Officer	Meet Minimum Competency	Chief Financial Officer	Meet Minimum Competency	Senior Managers	Minimum Competency	Middle managers	Meet Minimum Competency	Other Officials & Accountants	Meet Minimum Competency	Councillors	Meet Minimum Competency
Shilenge R.R	CMPD	Maluleke N.V	MFMP in progress	Maluleke G.L	MFMP	Maringa R.M	MFMP	Masuvhelele P	CMPD	ClIr Lebea M	MFMP
				Radali A.C	MFMP	Makhuvele H.S	MFMP	Mamarara L	CMPD	ClIr Chauke M.G	MFMP
				Moselankoe D.P	MFMP	Simango A	MFMP	Linda T.C	CMPD	ClIr Mashimbye	MFMP
				Baloyi P.M	MFMP	Makhubela N.N	MFMP	Chauke H.D	MFMP	clIr Mavikane X S	MFMP
						Yingwana T.B	MFMP	Shivori V	CMPD	ClIr Chauke H G	MFMP
						Shimange T.R	MFMP	Mabasa R.P	CMPD	ClIr Mutele T.M	MFMP
						Nxumalo N.C	MFMP	Minyuku V	CMPD	ClIr Mukhaha A.J	MFMP
						Mondlane C	MFMP	Baloyi A	MFMP	ClIr Masia T.M	MFMP
						Marima R.D	MFMP	Maluzani R T	MFMP	ClIr Maluleke S.G	MFMP
						Honwane X	MFMP	Mabasa K	MFMP	ClIr Moyo M T	MFMP
						Napo O	MFMP	Maluleke T	CPMD	ClIr Mabasa J	MFMP
						Nukeri I	MFMP	Sithole N	CPMD	ClIr Ndove H D	MFMP
						Hlungwani G.P	MFMP	Vandezi D	CPMD	ClIr Shandukani M J	MFMP
						Hlungwani A.k	MFMP	Baloyi B	CPMD	ClIr Mulaudzi T N	MFMP
						Makhubele T	MFMP	Baloyi J	CPMD	ClIr Rekhoto S M	MFMP
						Maluleke L	MFMP	Mashaba N	CPMD	ClIr Mudau T S	MFMP
						Khanyi D	MFMP	Maswanganyi N	CPMD	ClIr Myambo Z Q	MFMP
						Kwinda R P	MFMP	Miyambo A	CPMD	ClIr Mahlangu D	MFMP
								Sambo R	CPMD	ClIr Mabasa R C	MFMP
										ClIr hlongwane S G	MFMP
										ClIr Maluleke L R	MFMP
										ClIr Mabasa D	MFMP
										ClIr Bamuza E	MFMP
										ClIr Chauke FT	MFMP
										ClIr Chabalala K R	MFMP
										ClIr Mabasa K K	MFMP
										ClIr Muthubi K R	MFMP
										ClIr Manganyi M N	MFMP
										ClIr Makondo N S	MFMP
										ClIr Makhubele S	MFMP
										ClIr Siweya S L	MFMP
										ClIr Mahlawule T P	MFMP

SUPPLY CHAIN MANAGEMENT REPORT

Please refer to the **attached annexure** for Supply Chain Management report.

